



Date: 06.06.2025

DEPARTMENT OF COMMEERCE AND MANAGEMENT**Minutes of Board of Studies Meeting**

The Board of Studies Meeting of the Department of Commerce and management was held offline/online mode on 06.06.2025 at 11:00 AM via Google Meet platform to finalize and approve the 2025 scheme & syllabus of I and II semesters Syllabus of B.Com Strategic Finance, B.Com Investment Banking, M.B.A. Regular and M.B.A. Lateral Entry. The meeting began with presentation of the curriculum by chairperson, he then presented the scheme and syllabus of all subjects of I, and II semesters prepared by internal BOS members. The following members were present offline and Online mode:

S. No	Name of the BOS Member	Designation	Signature
1	Dr.Arun Chandra Mudhol	Chairperson, Dean FC&M, Kishkinda University, Ballari	
2	Dr.S Mobasheer	Member Secretary, FC&M, Kishkinda University, Ballari	
3	Dr. Janet Jyothi Dsouza	External BOS Member from other Institute	ON LINE
4	Dr. Christopher Raj D	External BOS Member from other Institute	
5	Mr. Shiva Kamblimath	External BOS Member from other Institute	ON LINE
6	Dr.Girish S	External BOS Member from other Institute	ON LINE
7	Dr. Nagesh	External BOS Member from other Institute	ABSENT
8	Dr. Nagaraj Cholli,	External BOS Member from other Institute	ON LINE
9	Dr. Naveen Kumara R, CA	External BOS Member from other Institute	ON LINE
10	Prof. V N Raghu	External BOS Member from other Institute	ABSENT
11	Raghunandan G, Ph.D	External BOS Member from other Institute	ON LINE



The following suggestions were given by the Board of Studies Committee members during the meeting on the above said date.

CURRICULUM RELATED SUGGESTIONS:

1. Dr. Naveen Kumar made a mention that the structure and format of the curriculum is quite comprehensive and he was able to make out that lots of efforts have gone into making this curriculum. The chairperson thanked all the members for this.
2. Dr. Raghunandan recommended the inclusion of Part C: Activities and Case Studies which most of the members liked very much and appreciated as part of the continuous internal assessment framework to enhance student engagement and applied learning. The suggestion was well taken and told that this was already a part of the continuous learning / assessment program as these concepts have been included in the activities and case studies part.
3. Dr. Naveen Kumar observed that the “Cost and Variance” section within the Financial Planning and Performance course is currently too extensive and may be challenging for students. He suggested a possible redistribution or simplification of the content to improve comprehension. The chairperson clarified that the students come from a rural background and hence, the concepts need to be taught in much more depth because of their lack of exposure to many of the concepts and also, this being the core subject, more depth in preparing the syllabus has been given. He was satisfied.
4. Dr. Raghunandan further suggested offering industry-recognized certifications to students, particularly through collaboration with the National Stock Exchange (NSE), to boost their employability and industry readiness. This was well taken and efforts to include this as part of self learning would be introduced.
5. For the Business Communication course, Dr. Raghunandan proposed the integration of AI-powered communication tools to reflect contemporary workplace practices and enhance digital communication skills among students. AI apps are infact a necessity now a days for the students. However, as part of the self learning, these also would be introduced.
6. Dr. Girish recommended that the university explore certification opportunities through leading financial institutions such as IIBF (Indian Institute of Banking & Finance), BFSI Sector Skill Council, MCX, and NSE, to provide students with credible industry-aligned credentials. This was well taken and accepted. It was also explained to them that the University is already looking at options like collaborating with companies like ItTutorPro, Swayam, NPTEL and coursera and would request the students to do their certifications by doing self study and taking up their certification examinations.
7. The Board of Studies members unanimously approved the inclusion of Part C: Activities and Case Studies across all courses of the existing MBA program, making it an integral component of the curriculum moving forward. They also approved the syllabus for the year 2025-26.
8. Dr. Raghunandan recommended the addition of emerging and relevant topics such as Environmental, Social, and Governance (ESG) and Cybersecurity, citing their increasing importance in contemporary business education. We said that we can surely look into it.



9. Dr. Christopher Raj suggested that the detailed scheme of all courses be presented at the beginning of the course book, to provide clarity and structure for both faculty and students. This was accepted and would be incorporated in the new scheme and syllabus book.
10. Finally, all the board members were happy with the outcome and approved the syllabus for the following course :
 - a. B.Com (Strategic Finance)
 - b. B.Com (Investment Banking)
 - c. MBA (HRM / Fin / Mktg / L & SCM / Data Analytics) with changes only to the course code and inclusion of Part C for all the courses.
 - d. MBA Lateral Entry (Trimester Program – with specialisations as HRM / Fin / Mktg / L & SCM / AI & Business Analytics)
11. The BoS meeting concluded by a vote of thanks by the Chairman and followed by an interactive session by our Hon. Vice Chancellor Dr. T N Nagabhushana.

Chairperson & Dean
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